Microsoft's datacenter economic impact in Johor Bahru

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Microsoft is making significant long-term investments in datacenters in Johor Bahru. This overview summarizes the estimated economic impact of those investments, including job creation, labor income, community investments, and broader economic activity.

Construction-related contributions since 2020

$85 million
In estimated economic activity†

5,400
Construction-related jobs* supported

$55 million
In construction labor income

Operational contributions in 2025

$25 million
In estimated economic activity†

180
On-site contractors and additional jobs** in the community

$4.6 million
In local labor income

†Economic activity is how people earn and spend money, enabling communities to grow through jobs, shopping, and local services.

*Construction-related jobs include direct on-site construction labor, indirect jobs within regional supply chains, and induced jobs supported by household spending.

**Local jobs include direct Microsoft datacenter employees, indirect supplier and service-provider jobs, and induced jobs supported when workers spend earnings locally.

Published August 2026. This document shares information we have as of the publication date, and it includes estimated information and projections. The information is provided as is and may change without notice.

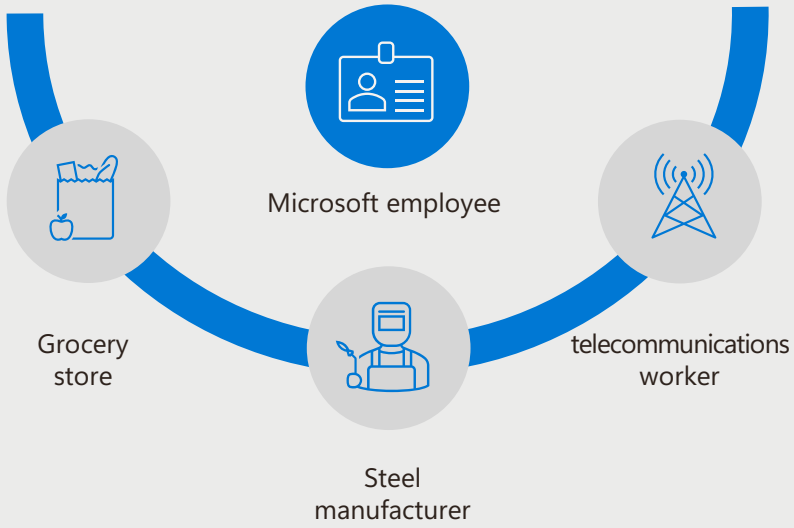
The figures in this document are based on an Ernst & Young input-output economic model using Microsoft datacenter construction and operations inputs for the periods noted. Estimates include direct, indirect (supply-chain), and induced (household-spending) effects.

Ongoing economic contributions

6.9x jobs

For every 1 operations job at a Microsoft datacenter, 6.9 additional jobs will be supported in local businesses through 2028. More jobs are expected as more datacenters come online.

Datacenter development benefits the local economy and creates jobs in multiple industries. This includes direct, indirect, and induced jobs.**



Microsoft's datacenter economic impact in Johor Bahru CONTINUED

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Future datacenter economic contributions

Projected operational contributions in 2028	$165 million In estimated economic activity†	1,250 Local jobs** supported	$35 million In labor income
Projected construction contributions through 2028	$400 million In estimated economic activity†	17,550 Construction-related local jobs** supported	$180 million In labor income

Community investments

We invest hyper-locally where we build datacenters. In Johor Bahru, we have supported STEM education opportunities, skilling and technology development, and the local environment through community investments.

One example is the Datacenter Skills2Work program, delivered in collaboration with Universiti Teknologi Malaysia (UTM). The program incorporates elements of Microsoft's Introduction to Datacenters curriculum and has provided industry-relevant training to more than 1,000 young people aged 18-35, seeking to prepare them for careers in the digital economy.

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Explore how the benefits are calculated

aka.ms/EconomicImpact

Learn more by visiting our Malaysia datacenter community page

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